



**NOTIFICATION OF PROCUREMENT OPPORTUNITY (NPO)
Pre-Solicitation Notice
NATO Competitive Procurement**

**PROVISION OF SYSTEM SOFTWARE ENGINEERING SERVICES AND SYSTEM
TRANSITION FOR BASIC MODULES FOR ADVANCED RAPID, TARGETING AND
EFFECTS MISSION INFORMATION SYSTEM (ARTEMIS)**

NCIA Reference #: IFB-424333-ARTEMIS-ABM

Date of NPO Publication: 12/02/2026

Anticipated Solicitation Release Date: 30/03/2026

Anticipated Solicitation Closing Date: 26/05/2026

Anticipated Contract Award Date: 15/10/2026

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Introduction

The NATO Communications and Information Agency (NCIA) hereby notifies the following Procurement Opportunity in accordance with the Procedure for NATO Competitive Procurement ([link](#)). This notification is issued to foster open and fair competition among eligible vendors from participating nations. This notification does not constitute a commitment to award a contract.

Vendors are invited to review the requirements described herein and to submit their bids in accordance with the instructions provided in the subsequent solicitation documentation. All interested vendors are reminded that timely compliance with eligibility requirements are essential, as deadlines for submission may not be extended. Vendors are advised to regularly check for updates to this notification.

This opportunity reflects NATO's commitment to transparency, equal treatment of suppliers, and the efficient delivery of goods, works, and services in support of NATO missions and participating nations.

All eligible and responsible sources may submit a quotation, bid, or proposal, which shall be considered by the NCIA.

1. Title of Procurement Opportunity

Provision of System Software Engineering Services and System Transition for Basic Modules for Advanced Rapid, Targeting and Effects Mission Information System (ARTEMIS).

2. Description of Requirement

ARTEMIS is the next generation Joint Targeting System which will enable NATO to enhance, expand and improve federated Target Material Production in order to respond to crisis using full spectrum of targeting capabilities. Additionally, ARTEMIS is expected to overcome the technical obsolescence and address the need for improvements for a modern targeting system.

The current Joint Targeting System / Functional Area Service for dynamic and time-sensitive Targeting (JTS/FAST or JTS) remains a valid targeting tool but is based on obsolete underlying technology and architecture and has limited interoperability with other functional systems and national targeting systems.

The aim of the IFB-424333-ARTEMIS-ABM and prospective contract is to deliver two main work packages as described below:

a. Work Package "System Software Engineering Services"

Through an Agile approach, verification that the adopted JTS software is in compliance with the NATO Human-Machine Interface (HMI) Style Guide¹, the relevant ISO Standard² and the NATO targeting community's operational requirements³. Key deliverables will include validated outputs through rigorous

¹ NATO Human Machine Interface (HMI) Style Guide for Rich C4ISR Applications; dated 30 July 2018

² ISO Standard 9241 published March 2018

³ To be described in the solicitation package

testing against defined system acceptance criteria. Additionally, this work package will initiate the establishment of fundamental interfaces and dependencies necessary for effective data exchange and interoperability with other systems, laying the groundwork for maintenance, scalability and reliability of the software, as well as future capability integration. The outcome of this Work Package is full developed new ARTEMIS Basic Modules (ABM).

b. Work Package “System Transition”

Installation, configuration, migration and rollout of ABM alongside the existing targeting capability. It will ensure continuity of operations during the transition period and provide the necessary support until ABM reaches full operational functionality. After transition, this work package also encompasses an initial onsite floor-walking support to assist users with system-related issues, deliver technical support, and ensure effective user on-boarding and familiarization with system operations.

Additionally, the prospective contract will include an evaluated option for Operations and Maintenance (O&M) services for a minimum period of two years. These services will include routine software maintenance, system performance monitoring under second and third level support, and release management of deployed baselines under third- and fourth-level support to meet availability requirements.

3. Vendor Eligibility

- a. Participation in this Procurement Opportunity is restricted to vendors from participating nations. Vendors from non-participating nations are not eligible to serve as prime contractors or sub-contractors.
- b. This restriction applies to the eligibility of the vendors only and does not require that the goods, works, or services themselves be manufactured or produced within participating nations.

4. Security

- a. National authorities are advised that the IFB package is anticipated to be NATO UNCLASSIFIED. However, some annexes to the Statement of Work may be NATO RESTRICTED. Further, the IFB and the contractual documents could contain references to other NATO documents classified as NATO RESTRICTED.
- b. For the implementation and performance of the contract, the security classification is "NATO SECRET (NS)". "NS" level is the highest access to NATO classified information given. The successful Bidder will be required to handle and store classified information up to the level of "NS". The execution of the proposed contract will require, in accordance with NATO Security Policy C-M(2002)49-REV1 and supporting Directives, the company of the successful Bidder to hold a Facility Security Clearance (FSC) and company's personnel to hold personnel security clearances (PSC) for the level of "NS". Therefore, access can only be permitted to security cleared individuals. Only companies maintaining such security cleared facilities and the appropriate personnel

security clearances will be able to perform the resulting contract. It shall be noted that a contract cannot be signed unless the FSC is in place and submitted or confirmed, directly to the contracting authority, from the respective company's National Security Authority (NSA). FSC and PSC process may be lengthy and depends solely from NSAs regulations and National laws.

5. Access to Solicitation Documentation

- a. Interested vendors may participate to and access the solicitation documentation for this Procurement Opportunity as of the Anticipated Solicitation Release Date as follows:
 - i. Obtaining a Declaration of Eligibility (DoE) through the Vendor's National Authorities to be included in the Bidder's List.
 - ii. To participate should the solicitation be issued, prospective Bidders must hold a valid DoE issued by their National Delegation to NATO.
 - iii. A template of the DoE is provided in the Annex to this NPO for reference and completion. The prospective Bidder is responsible for arranging for their National Delegation to complete the form and to transmit the signed DoE directly to the Point of Contact (PoC) identified in this NPO.
 - iv. Prospective Bidders are advised to initiate this process early, as NCIA cannot request or obtain a DoE on behalf of a prospective Bidder. Failure to ensure that a valid DoE has been received by the PoC may result in exclusion from the solicitation process.

6. Language of Solicitation and Bid Submission

- a. Solicitation Documentation and Proposal Submission Language(s): English

7. Additional Engagement Opportunities

- a. The NCIA may organize the following engagement activities:
 - i. **Industry Day:** Not applicable.
 - ii. **Pre-Bid Conference:** Not applicable.

Annexes:

- A- DOE Template
- B- Distribution List

End of Notification

Date:

Declaration of Eligibility for NATO Competitive Procurement

To: NCIA Procurement Authority

Subject: Declaration of Eligibility for NATO Competitive Procurement

Reference: Solicitation Number:

1. With reference to the above-mentioned NATO Competitive Procurement (NCP) opportunity, the following *[insert Country of Origin]* vendor has expressed an interest in receiving the solicitation document:

a. **Vendor Name:**

b. **Address:**

c. **Point of Contact/Title: Mr./Ms.:**

d. **Email Address:**

e. **Phone #:**

2. I certify that this vendor has the necessary financial, technical and professional competence to be admitted by the Government of *[insert Country of Origin]* as a bidder were it responsible for awarding a contract of this nature. The vendor listed above is security cleared to the level of this procurement opportunity.

3. **Extension to Other NCP Opportunities⁴.** In addition to the referenced project, this Declaration of Eligibility may be used for other NCIA NCP opportunities, and is valid for the vendor in paragraph 1 for a period of three (3) years, unless rescinded in writing by the National Responsible Authority of *[insert Country of Origin]*.

Check one:

Yes

No

Signature

*[Name of National Responsible Authority]
[insert Country of Origin]*

⁴ Note to Vendor: If "Yes" is checked, then present this Declaration of Eligibility for expressed interest in other NCIA NCP Opportunities

Annex B – Distribution List

NATO Delegations:

Albania	Greece	Poland
Belgium	Hungary	Portugal
Bulgaria	Iceland	Romania
Canada	Italy	Slovakia
Croatia	Latvia	Slovenia
Czechia	Lithuania	Spain
Denmark	Luxembourg	Sweden
Estonia	Montenegro	The Republic of Türkiye
France	Netherlands	The United Kingdom
Finland	North Macedonia	The United States
Germany	Norway	

Embassies in Brussels (Attn: Commercial Attaché):

Albania	Hungary	Portugal
Bulgaria	Iceland	Romania
Canada	Italy	Slovakia
Croatia	Latvia	Slovenia
Czechia	Lithuania	Spain
Denmark	Luxembourg	Sweden
Estonia	Montenegro	The Republic of Türkiye
France	Netherlands	The United Kingdom
Finland	North Macedonia	The United States
Germany	Norway	
Greece	Poland	

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