



NOTIFICATION OF PROCUREMENT OPPORTUNITY (NPO)
Pre-Solicitation Notice
NATO Competitive Procurement

Initial Solutions for Enablement Support Services (ESS) Logistics Suite (LOGSUITE)

NCIA Reference #: IFB-CO-424323

Date of NPO Publication: 19/12/2025

Estimated Value: EUR 3,000,000

Anticipated Solicitation Release Date: 23/02/2026

Anticipated Solicitation Closing Date: 13/05/2026

Anticipated Contract Award Date: 26/06/2026

Point of Contact: Nicholas Griffin, Senior Contracting Officer
IFB-CO-424323-ESS-LOGSUITE@ncia.nato.int

Introduction

The NATO Communications and Information Agency (NCIA) hereby notifies the following Procurement Opportunity in accordance with the Procedure for NATO Competitive Procurement ([link](#)). This notification is issued to foster open and fair competition among eligible vendors from participating nations. This notification does not constitute a commitment to award a contract.

Vendors are invited to review the requirements described herein and to submit their bids in accordance with the instructions provided in this notification and subsequent solicitation documentation. All interested vendors are reminded that timely registration and compliance with eligibility requirements are essential, as deadlines for submission may not be extended. Vendors are advised to regularly check for updates to this notification.

This opportunity reflects NATO's commitment to transparency, equal treatment of suppliers, and the efficient delivery of goods, works, and services in support of NATO missions and participating nations.

All eligible and responsible sources may submit a quotation, bid, or proposal, which shall be considered by the NCIA."

1. Title of Procurement Opportunity

Provision of Initial Solutions for Enablement Support Services (ESS) Logistics Suite (LOGSUITE)

2. Description of Requirement

2.1. Introduction

2.1.1. The NCIA is seeking to provide an ESS capability with a coherent suite of interoperable functional services to improve NATO logistics, military engineering and medical capabilities, enabling Supreme Allied Commander Europe (SACEUR), the NATO Command Structure (NCS) and the NATO Force Structure (NFS) to address shortfalls in sustainment services throughout the full spectrum of NATO operations, missions and activities.

2.1.2. This Notification of a Procurement Opportunity is for the provision of initial solutions for ESS LOGSUITE, increment 1, to address the most mature elements within the overall ESS scope, building on existing solutions to bridge until the full To-Be ESS capability is implemented, as summarised in 2.1.1.

2.1.3. The ESS LOGSUITE Increment 1 will enhance the existing NATO Logistics Functional Area Services (LOGFAS) and will implement the necessary changes to the NATO Common Operational Picture (NCOP) to support the enhanced Recognised Logistics Picture (RLP) and adaptations to Tools for Operations Planning Functional Area Service (TOPFAS) in support to the LOGFAS – TOPFAS integration.

2.2. Project Scope

2.2.1. The project shall include the LOGFAS software enhancements, namely

2.2.1.1. LOGFAS interoperability improvements consisting of a set of new

web-based Logistics Command and Control (C2) Application Programming Interfaces (APIs).

- 2.2.1.2. LOGFAS functional enhancements addressing the provision for the Reinforcement and Sustainment Network (RSN) Analysis services.
- 2.2.1.3. Improved Logistics Visibility and Situational Awareness (SA) based on the LOGFAS service provision for the RLP ("LOGFAS Viewer").
- 2.2.1.4. Consolidated Infrastructure Information Management offering a centralized source for Geo Location data.
- 2.2.1.5. Improved service provision for LOGFAS integration with NCOP and TOPFAS.
- 2.2.2. The Vendor shall complement the software changes with the appropriate technical documentation and updated training materials.
- 2.2.3. The project shall contain in-service support during the period of performance of the contract and an optional Operating and maintenance phase once the project has been fully delivered.
- 2.2.4. Please note the modifications to NCOP and TOPFAS are *excluded* from this Procurement Opportunity.
- 2.2.5. The project shall meet two (2) key milestones:
 - 2.2.5.1. Provisional System Acceptance (PSA) in December 2027; and
 - 2.2.5.2. Final System Acceptance (FSA) in June 2028.
- 2.2.6. In addition, the successful Vendor is expected to provide a one-year warranty (starting at PSA) for all enhancements implemented as part of this project.

2.3. Technical constraints

- 2.3.1. The software changes made under this project shall be performed with the programming languages and technologies already in use (e.g. .NET, C#, Angular, HTML5, CSS, PostgreSQL, gRPC, RESTFull).
- 2.3.2. The Vendor shall utilize the NATO Software Factory (NSF - Azure DevOps environment) for change control management, delivery of software development artefacts (including source code and documentation), and testing and validation of the software deliverables.
- 2.3.3. The development activities are expected to be performed from Vendor-owned equipment with asynchronous connection to the NSF.
- 2.3.4. The Purchaser (NCIA) will provide the necessary engineering artefacts for the Vendor to perform the activities under this project (e.g. source code, initial design document, NSF accounts).

3. Indicative Project Timeframes

- 3.1. The indicative timeframes for the provision of ESS LOGSUITE increment 1 solutions

are as follows:

Milestone	Milestone Description	Duration	Anticipated Completion Date
T0	Anticipated Solicitation Release Date	N/A	Feb 2026
T1	Anticipated Contract Award	T0 + 5 Months	Jul 2026
T2	Effective Date of Start	T1 + 1 Month	Aug 2026
T3	Provisional System Acceptance (PSA) Start of O&M (Option) Start of Warranty Period	T2 + 16 Months	Dec 2027
T4	Final System Acceptance (FSA)	T3 + 6 Months	Jun 2028

4. Competitive Procedure

4.1. In accordance with the 'Introduction' section of this notice, the procurement opportunity is subject to the NATO Competitive Procurement Procedure adopted in July 2025.

4.2. The Procurement Method utilised for this procurement opportunity is **Best Value**.

4.3. Further detail on the top-level weightings and individual criteria within the Technical and Price evaluation envelopes will be contained in the Solicitation documentation.

5. Security Classification & Location of Services

5.1. The successful Bidder may be required to handle and store classified information up to the level of "NATO RESTRICTED".

5.2. In addition, execution of the proposed contract may require, in accordance with NATO Security Policy C-M(2002)49, personnel (e.g. Project Manager, Technical Lead and Test Lead) of the successful bidder to be required to hold individual security clearances of "NATO SECRET".

5.3. The successful Vendor shall perform the services at the Vendor's facilities, unless specified otherwise or agreed by the Purchaser.

5.4. The Purchaser's Facility includes the following locations:

5.4.1. NCIA in The Hague, the Netherlands

5.4.2. NCIA in Mons, Belgium

6. Vendor Eligibility

6.1. Participation in this Procurement Opportunity is restricted to vendors from participating nations to be indicated in the solicitation documents. Vendors from non-participating nations are not eligible to serve as prime contractors or sub-contractors.

6.2. This restriction applies to the eligibility of the vendors only and does not require that the goods, works, or services themselves be manufactured or produced within participating nations.

7. Access to Solicitation Documentation

7.1. Interested vendors may participate to and access the solicitation documentation for this Procurement Opportunity as of the Anticipated Solicitation Release Date as

follows:

7.1.1. If you are interested in this Procurement Opportunity, please contact your National Responsible Authorities. Should you require further information on contacting your National Responsible Authority, please contact the NCIA Point of Contract stated on page 1 of this notice.

7.1.2. National Responsible Authorities are kindly requested to provide Declarations of Eligibility (DoE) to the NCIA, no later than **23 January 2026**, of qualified and certified companies that may be interested in receiving Solicitation Documentation for this project. In addition to the information required, the DoE should include the details requested in section 1 of Annex A for each of the nominated companies.

7.1.3. The NCIA will verify the Declaration of Eligibility statements received from the National Responsible Authorities and will invite the nominated qualified and certified companies to access the Solicitation Documentation via email from the ESS LOGSUITE mailbox, IFB-CO-424323-ESS-LOGSUITE@ncia.nato.int.

7.2. Vendors nominated by the National Responsible Authorities are advised that the solicitation documentation will be published at NATO UNCLASSIFIED.

8. Language of Solicitation and Bid Submission

8.1. Solicitation Documentation and Proposal Submission Language(s): English

9. Additional Engagement Opportunities

9.1. The NCIA may organize the following engagement activities:

9.1.1. Source code inspection (1 day): NCIA, The Hague (NL), in person, 24-26 March 2026 (to be requested in writing by the Vendor, date to be confirmed by the Purchaser). Please note, Vendor personnel invited to this event shall be expected to sign a Non-Disclosure Agreement (NDA).

For the Chief of Acquisition:

[Original Signed by] **JeanLuc Guellec** Digitally signed by JeanLuc Guellec
Date: 2025.12.19 14:11:48 +01'00'

Jean-Luc Guellec
Principal Contracting Officer

On behalf of:

Nicholas Griffin
Senior Contracting Officer

Annexes:

- A. Declaration of Eligibility for NATO Competitive Procurement
- B. Distribution List

End of Notification

Date:

Annex A - Declaration of Eligibility for NATO Competitive Procurement

To: NCIA Procurement Authority

Subject: Declaration of Eligibility for NATO Competitive Procurement

Reference: Solicitation Number:

1. With reference to the above-mentioned NATO Competitive Procurement (NCP) opportunity, the following *[insert Country of Origin]* vendor has expressed an interest in receiving the solicitation document:

a. **Vendor Name:**

b. **Address:**

c. **Point of Contact/Title: Mr./Ms.:**

d. **Email Address:**

e. **Phone #:**

2. I certify that this vendor has the necessary financial, technical and professional competence to be admitted by the Government of *[insert Country of Origin]* as a bidder were it responsible for awarding a contract of this nature. The vendor listed above is security cleared to the level of this procurement opportunity.

3. **Extension to Other NCP Opportunities¹.** In addition to the referenced project, this Declaration of Eligibility may be used for other NCIA NCP opportunities, and is valid for the vendor in paragraph 1 for a period of three (3) years, unless rescinded in writing by the National Responsible Authority of *[insert Country of Origin]*.

Check one:

☐ Yes

☐ No

Signature

[Name of National Responsible Authority]
[insert Country of Origin]

¹ Note to Vendor: If "Yes" is checked, then present this Declaration of Eligibility for expressed interest in other NCIA NCP Opportunities

Annex B – Distribution List

NATO Delegations:

Albania	Hungary	Portugal
Belgium	Iceland	Romania
Bulgaria	Italy	Slovakia
Canada	Latvia	Slovenia
Croatia	Lithuania	Spain
Czechia	Luxembourg	Sweden
Denmark	Montenegro	The Republic of Türkiye
Estonia	Netherlands	The United Kingdom
France	North Macedonia	The United States
Finland	Norway	
Greece	Poland	

Embassies in Brussels (Attn: Commercial Attaché):

Albania	Hungary	Portugal
Belgium	Iceland	Romania
Bulgaria	Italy	Slovakia
Canada	Latvia	Slovenia
Croatia	Lithuania	Spain
Czechia	Luxembourg	Sweden
Denmark	Montenegro	The Republic of Türkiye
Estonia	Netherlands	The United Kingdom
France	North Macedonia	The United States
Finland	Norway	
Greece	Poland	

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